



## Nurture Landscapes Gender Pay Gap Statement 2017 - 2018

We are an employer required by law to carry out Gender Pay Reporting under the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.

This involves carrying out six calculations that show the difference between the average earnings of men and women in our organisation; it does not involve publishing individual employees' data.

We can use these results to assess:

- the levels of gender equality in our workplace
- the balance of male and female employees at different levels
- how effectively talent is being maximised and rewarded.

Is the Gender Pay Gap the same as Equal Pay? No

### What is the Gender Pay Gap?

The gender pay gap shows the **difference in the average pay between all men and women in a workforce. Gender pay reporting is different to equal pay**

### What is Equal Pay?

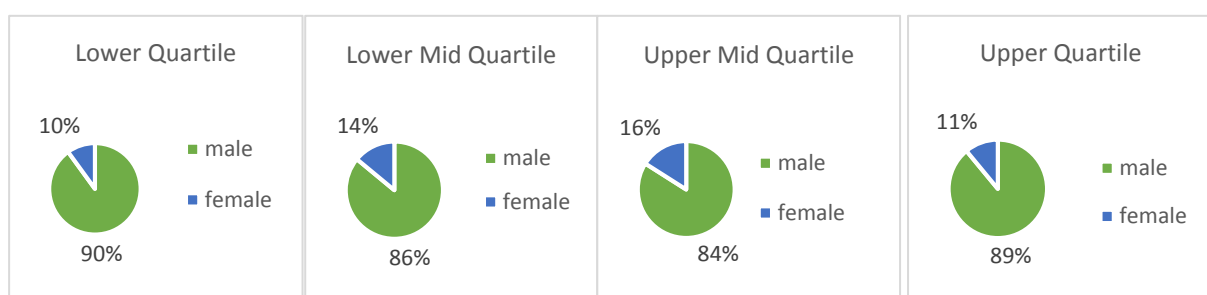
Equal pay deals with the pay **differences between men and women who carry out the same jobs, similar jobs or work of equal value.**

### Our Results

A negative figure means that female results are higher than male results.

1) Mean Gender Pay Gap = 4.6%	2) Median Gender Pay Gap = -1.6%
3) Mean Bonus Gender Pay Gap = 60.40%	4) Median Bonus Gender Pay Gap = 70%
5) Proportion of Males receiving a bonus payment = 12.7%	Proportion of Females receiving a bonus payment = 43.1%

6) The proportion of males and female employees in each quartile pay band:





### **Our Statement**

We at Nurture Landscapes are very proud of our Gender Pay Gap results. They are as we expected, but we are delighted in this first year of reporting to be able to demonstrate these results to our employees, our clients and the wider population.

In most areas of the report, it is shown that there is very little difference between males and females in pay. We can see that we employ significantly more men than women, across all levels of our business. The ratio of women to men slightly increases in the middle two quartiles of our entire team. The reason being that most women are employed in support function and management positions.

Bonus payments is the one area where there is a clear difference between men and women. This is accounted for by the fact that there are more men in sales and operational management positions, which attract higher bonuses.

By encouraging more women applicants in general and in these specific, higher paid positions we hope to recruit a higher proportion of females in the future. Over time, this would affect the ratio of the bonus figures as well as the balance of male to female workers.

The bonus difference can also be accounted for by the effect of part-time and flexible working, requests for both are mainly received by females. Bonus figures are pro-rated to reflect the reduced hours and salary however; this is not taken into account by the Gender Pay Gap Reporting figures.

### **Our Aims**

We would like to increase the overall number of females in our business and we will take steps to encourage more women applicants in the operational areas of our organisation, including front line operations, operations management and sales. These are the areas where we are male orientated and as a combination, they make up the major proportion of the organisation. We recognise that this is a long-term project specifically as our business is not generally perceived to be female orientated. It will require work with schools and colleges amongst others to change this view.

As the majority of operational management positions are appointed through promotion from front line roles, this should go on to affect the difference in our bonus figures as more females progress to the positions attracting the higher bonuses.

Signed   
Managing Director

Dated 1<sup>st</sup> March 2018